

CURRICULUM VITAE

- 1. Family name:** MAUREL
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4. Education:

Institution Date (from - to)	Degree(s) or Diploma(s) obtained:
Harvard University, Cambridge, MA, USA 1996-1997	Master in Public Administration (MPA)
International Statistical Programs Centre (USA) 1985	Post graduate certificate in Computer Data Systems
University of Keele (UK) 1976 – 1979	B Soc. Sc. (Honours) Economics & Politics Subsidiary: Mathematics; Computer Science; French

5. Debt management courses completed:

- Dec 2014:** Debt Sustainability Analysis, IMF and edX (online)
- Oct 20 – Nov 17, 2014:** Debt Management Performance Assessment (DeMPA), World Bank Group (online)
- Nov 1-2, 2012:** MTDS Training of Trainers Workshop, World Bank
- Apr 17-18, 2008:** Government Debt Management Performance Assessment Training (DeMPA)

6. Language skills: Indicate competence on a scale of 1 to 5 (1 - excellent; 5 - basic)

Language	Reading	Speaking	Writing
English	1	1	1
French	1	1	1

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7. **Membership of professional bodies:**

British Computer Society (BCS): Membership no: 10019349

Project Management Institute (PMI): Membership no: 975492

I am also a member of the Public Debt Management Network (PDM Network)

8. **Other skills:** (e.g. Computer literacy, etc.)

Good and up to date skills in MS Windows and MS Office;

Good knowledge of relational databases and SQL;

Advanced knowledge of the Commonwealth Secretariat Debt Recording and Management System (CS-DRMS), used in over 50 countries to manage public debt.

9. **Current position:** Founder and Lead Consultant, Public Debt Management Practice (PDM Practice – www.pdmpractice.org). Setup in 2014, PDM Practice offers consultancy services in a number of areas including:

- Review of legal and institutional framework for public debt and aid management;
- Recording of public and private sector debt including debt data collection and quality; review of public publicly guaranteed debt and related contingent liabilities;
- Debt data dissemination and the production of debt portfolio reviews and debt bulletins;
- Medium Term Debt Strategy determination using the MTDS framework including data extraction from DRMS and validation; scenario design; Strategy formulation and implementation;
- Implementation and use of the Commonwealth Secretariat Debt Recording and Management System (CS-DRMS) and related training;
- Evaluation, implementation and integration of debt management and other IT systems in government;
- Drafting of debt procedures manuals;
- Design and delivery of training workshops in debt management including drafting of training manuals;
- Advice in policy issues related to public debt management;
- Project/Programme management including designing project plans; undertaking project reviews and evaluations; writing of TORs; recruitment and supervision of debt management staff and consultants; development of capacity building plans;

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10. Previous Positions held

Date from - Date to	Location	Company	Position	Description
2007 – 2013	UK	Commonwealth Secretariat	Director, Special Advisory Services Division	Responsible for the Secretariat’s advisory services in four areas of focus including debt management.
2003 – 2007	UK	Commonwealth Secretariat	Adviser and Head, Debt Management Section	Led and managed the Secretariat’s capacity building programme in debt management and advised governments on debt management issues.
1991 – 2003	UK	Commonwealth Secretariat	Chief Programme Office, Debt Management	Managed debt management projects; contributed to the development of the Commonwealth Secretariat Debt recording and Management System (CS-DRMS); conducted training in debt management and advised governments on debt management issues.
1988 – 1991	UK	Commonwealth Secretariat	Consultant, Economic Computing	Worked on a number of large and complex debt management projects for the Commonwealth Secretariat and other institutions.
1987 – 1988	Belize, Central America	Commonwealth Secretariat	Adviser, Debt Management, Central Bank of Belize.	Responsible for setting up a computerised debt recording and management system at the Central Bank of Belize and trained staff in various aspects of debt management.
1981 – 1987	Mauritius	Ministry of Economic Planning and Development	Economist	Macroeconomic research and analysis. Setup computer facilities of the Ministry and developed IT applications for economic analysis and management.

11. Key areas of expertise:

I have been working in the area of debt management for over twenty five years. My knowledge and experience span across front, middle and back office functions and include:

- **Legal and institutional arrangements:** I have reviewed legal and institutional arrangements in a number of countries as part of “initial assessment missions”.

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- **Use of computerised recording and management systems:** I have been a key architect in the development of the Commonwealth Secretariat Debt Recording and Management System – CS-DRMS). In 2012/13, I supervised and chaired the Steering Group responsible for the development of the Horizon software, a risk-based analytical tool for the development of debt management strategies. My computing background also allows me to extract, audit and analyse debt data more readily and to consider the implementation of DRMS within the wider information management systems architecture;
- **Collection and use of debt data statistics:** I was the Commonwealth Secretariat main representative on the IMF led Inter-Agency Task Force on Finance Statistics (TFFS) between 2003 and 2007. The TFFS provides guidance on the “concepts, definitions and classifications of external debt”. I have a good knowledge of debt data issues and have undertaken debt data audits and made recommendations for improving debt statistics in many countries.
- **Debt analysis and strategy:** Have undertaken and trained officials in debt sustainability analysis and the development of debt management strategies using CS-DRMS and Debt Pro particularly on the data side.
- **Training and capacity development:** Have led and delivered numerous training courses in debt management including: interpretation of loan and grant agreements; loan/grant utilisation (disbursements); use of the Commonwealth Secretariat Debt Recording and Management System; Use of Management Tools in CS-DRMS etc.
- **Project/Programme management:** Have managed projects and programmes in debt management including designing project plan; writing of TORs; recruitment and supervision of consultants; development of capacity building plans; undertaken project reviews and evaluation.

12. Experience (indicative projects/missions)

Examples of recent assignments and involvement in PDM events:

- **Jan 2016** (forthcoming): Delivering a presentation (on Domestic Debt and Contingent Liabilities) and contributing to the UK’s Department for International Development (DFID) Round Table on WB/IMF Debt Sustainability Framework (DSF);
- **Nov 2015:** Moderating a panel on capacity building needs in debt management at UNCTAD’s 10th Debt Management Conference.
- **May 2015:** Acting as Public Debt Management Adviser to the Ministry of Finance and Treasury, Maldives as part of an IDA-funded project (6-month assignment delivered in three interventions, on-going). Tangible outcomes include the drafting and adoption of a policy and guidelines for the granting of sovereign guarantees; drafting and adoption of Maldives’ first debt management strategy; drafting of Maldives first ever quarterly debt bulletin; training staff in conducting the required analysis for all of the above. Collaborated with the World Bank in delivering MTDS training (including data extraction and validation and computation of cost-risk indicators).
- **Apr 2015:** Advisory Report on Capacity Building in Public Debt Management commissioned by the UK’s Department for International Development (DFID).
- **April 2014:** Conceptualisation and design of an Executive Master in Public Debt Management in collaboration with the University of Mauritius (ongoing).
- **Dec 2014:** Acting as facilitator for a workshop on debt management for parliamentarians organised by the Macro Economic and Financial Management Institute (MEFMI) and the Crown Agents

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Examples of assignments prior to 2014:

Region/Country	Project/Activity
Africa	
Botswana	Debt Portfolio Review; Recording of Private Sector External debt - joint ComSec, DFI and MEFMI mission
Cameroon	Evaluation des besoins de la CAA pour une meilleure gestion de la dette publique (consultant pour la CRDI); Programme de formation CS-DRMS pour les utilisateurs du CS-DRMS dans les pays francophones.
Tanzania	Provided training in the interpretation of loan and grant agreements and the use of the Commonwealth Secretariat Debt Recording and Management System (CS-DRMS) at Bank of Tanzania and Ministry of Finance; Part of a team to conduct debt sustainability analysis during HIPC process; Facilitated an inter-institutional meeting to discuss external debt database issues.
Kenya	Conducted a course in the interpretation of loan and grant agreements and the use of the Commonwealth Secretariat Debt Recording and Management System (CS-DRMS) at Central Bank of Kenya and Ministry of Finance; Mission to review institutional arrangements for external loan utilisation
Namibia	Conducted a course in the interpretation of loan and grant agreements and the use of the Commonwealth Secretariat Debt Recording and Management System (CS-DRMS) at Bank of Namibia; Debt data audit in collaboration with Macro Economic and Financial Management Institute (MEFMI)
Mozambique	Conducted a course in the interpretation of loan and grant agreements and the use of the Commonwealth Secretariat Debt Recording and Management System (CS-DRMS); Undertook a debt data audit (in collaboration with WB); Undertook a study of on-lent loans (retrocession agreements) by Mozambican government;
South Africa	Needs assessment of South Africa's needs in debt management; Participation in workshop on "Horizon" – a risk-based analytical tool development by Commonwealth Secretariat
Swaziland	Initial Assessment of Swaziland's public debt management needs
Asia	
India	Pilot testing of CS-DRMS 2000+ V 1.0
Sri Lanka	CS-DRMS training; Advisory report regarding the setting up of a Debt Management Office in Sri Lanka

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Europe	
Malta	Initial assessment mission; Training in the interpretation of loan agreements and the use of CS-DRMS
Caribbean	
Cayman Islands	Installation of the Commonwealth Secretariat Debt Recording and Management System (CS-DRMS); Provided training in the interpretation of loan and grant agreements and debt recording in CS-DRMS
Jamaica	Installation and training in the installation of the Commonwealth Secretariat Debt Recording and Management System (CS-DRMS)
St Kitts and Nevis	Joint World Bank-ComSec workshop on debt management strategy - acted as a resource person
South Pacific	
Fiji	Conducted workshop in advanced techniques in debt management jointly with ADB
Papua New Guinea	Project review mission
Vanuatu	Needs assessment of Vanuatu's external debt management as part of a joint COMSEC/ADB project